



CONNECTIONS



2012 ANNUAL REPORT

Helping to **keep the lights on,**
businesses running and communities strong®

CONNECTIONS

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The electric transmission grid serving the U.S. has been described as one of the largest synchronous machines in the world. The amount of electricity created each moment must be matched to the amount that is being consumed at that time. Ensuring the system works properly locally and regionally, and across different system components requires sophisticated planning and continuous monitoring by skilled experts.

At American Transmission Co., we work to ensure that our transmission connections provide the electric system reliability that people and businesses expect when they flip a light switch. Strategic transmission connections also enable the economic transfer of power to help keep rates in check, and provide a pathway for renewable energy into population centers that have a demand for clean, reliable and affordable energy.



It is unusual for us to receive pro-active, upfront communication on a project of this scope. We appreciate the efforts ATC made to meet with local officials, staff and stakeholders to keep us up to date on the transmission line project.

– Ron Colangelo, Director of Public Works & Engineering, City of Zion, Ill.

We are a proven national leader in the transmission industry, and our success is linked to the connections we make with a wide variety of stakeholders – from individual landowners, local officials and environmental groups to our customers, vendors and regulators. We are information gatherers, listeners and collaborators with a goal to minimize impacts and maximize efficiencies.

We are big thinkers. As transmission lines do not stop and start at state lines, we interact with transmission entities regionally and nationally to ensure the “transmission machine” is **keeping the lights on, businesses running and communities strong all across the U.S.**



COLLABORATION

A letter from the president

Working together, employees achieved milestones in safety, reliability



2012 was a strong year for ATC – we achieved a number of milestones and continued our ambitious programs to strengthen reliability and improve access to the regional grid for the benefit of our customers.

With a capital expenditure of more than \$300 million in 2012, projects ranged from a unique high-voltage direct-current flow control device that will manage power flows between Upper and Lower Michigan, to breaking ground for the region's first Multi-Value Project at the Wisconsin-Illinois border.

We demonstrated innovation in our construction of the 345-kilovolt Rockdale-West Middleton Project. The highly visible 32-mile project that includes segments along Madison's Beltline posed environmental challenges; special foundations were designed and heavy-lift helicopters were used to set poles in a sensitive expanse of wetlands along the Yahara River to minimize environmental impact while saving millions of dollars in construction costs. We also continued routing and siting activities on the 150-mile, 345-kV Badger Coulee Project in western Wisconsin, and we introduced our Bay Lake Project, a

collection of new 138- and 345-kV lines to improve reliability in northeastern Wisconsin and the Upper Peninsula of Michigan.

Safety is always a top priority at ATC, and in 2012 we marked a significant milestone. Over a span of 25 months, our employees completed more than 2 million work hours without any injuries requiring professional medical care.

We achieved a record in reliability performance in 2012, reducing the overall unplanned outages on the system by 17 percent over the last three-year average, and ranked in the top 10 percent of our peer group for reliability performance. The improved performance can be attributed to monitoring leading failure indicators and targeted maintenance and equipment replacement programs.

We also achieved our highest level of customer satisfaction in 2012, and our compliance with mandatory NERC Reliability Standards was sustained at a high level. As an owner and operator of critical electric infrastructure, ATC continued to strengthen its defenses against the every-evolving threat of cyber-attacks. In addition to closely adhering to the NERC Critical Infrastructure Protection standards, we increased the scope of cyber-vulnerability assessments across all our computing platforms.

Collaboration is one of the underpinnings of ATC's vision, mission and values. As the industry pursues transmission expansion, these connections will become increasingly important. The industry does not operate in a vacuum – the interdependencies among generation, transmission and load require all parties to coordinate their resources for stable, reliable and economic operation of the grid. We continue to work with industry stakeholders to identify and implement solutions for a cost-effective build-out of a robust regional grid that will not only ensure reliability but also provide access to economic and renewable sources of power.

performance and customer satisfaction

During 2012, Marinette County worked with ATC regarding a proposed transmission line in the area. The company has done an outstanding job of communicating with all stakeholders, including local government officials from elected to professional staff, as well as landowners. Everyone is aware and briefed on the process, and all communications have been respectful, professional as well as convivial.

– Ellen Sorensen, County Administrator, Marinette County, Wis.

Our business development group has forged strong partnerships on a regional and national basis to facilitate new transmission opportunities. Our Duke American Transmission Co. partnership continued to explore development in a number of regions throughout the country and was actively involved in evaluation of the Zephyr Project, a proposed 850-mile, 500-kV HVDC line to deliver wind power from Wyoming to southwestern U.S. markets. In February, we also announced a partnership with Minnesota Power to study transmission options to move Midwestern wind energy as well as Canadian hydroelectric power into Minnesota, Wisconsin and Michigan to help local utilities enhance reliability and meet renewable energy goals.

FERC Order 1000 now requires transmission providers, in consultation with stakeholders, to evaluate broad solutions that may resolve the region's needs more efficiently or cost-effectively than options identified in local transmission plans by individual service providers. The Order also allows additional competition in regional transmission development. We believe that ATC is well positioned to make additional connections and be a significant player at the national level as the industry begins implementation of Order 1000.

On the leadership side, Catherine Heigel joined our executive team in May 2012, bringing to ATC many years of legal and state regulatory experience developed in a career as an electric utility lawyer and business executive. As executive vice president, general counsel and corporate secretary, she is responsible for legal and state regulatory affairs staff for ATC. I'd like to thank Dan Sanford for his work as interim general counsel while we conducted our search.

Going forward, we will continue to focus on ATC's core business performance and actively pursue opportunities beyond our traditional footprint.

Sincerely,



John Procaro

President, Chief Executive Officer and Chairman of the Board
American Transmission Co.

CONSTRUCTION

Stakeholders play key role in projects

Public input helps shape projects; partnerships enhance safety

In 2012, a major construction effort continued in Dane County to build a high-voltage connection in the fastest growing county in Wisconsin to ensure electric system reliability for local businesses and homes. Listening to and accommodating a range of community concerns meant that construction of the Rockdale-West Middleton line took some unique approaches to minimize environmental and human impacts.



Making connections with stakeholders on our construction projects is second nature at ATC. In 2012, we conducted nearly 30 open houses for projects in various stages, ranging from pre-application to pre-construction. Open houses stretched across the ATC service area and beyond from western Wisconsin to the eastern portion of Michigan's Upper Peninsula. Attendance topped 7,500 – mostly landowners, local officials, utility representatives and others interested in transmission line routing, siting and construction. The open houses present an opportunity for stakeholders to talk directly to ATC staff and contractors, representing engineering, real estate, construction, regulatory and other disciplines. Public input helps us understand local sensitivities and identify routes that minimize impacts. New in 2012 was the introduction of a “virtual open house,” a series of video clips featuring ATC employees posted to our projects website. The videos respond to commonly asked questions, extending the reach of information to those stakeholders who may have been unable



Our experience working with ATC during construction of the Rockdale-West Middleton line was excellent. Your representative made a couple of site visits with us to answer our questions. We didn't have any major issues, but when we had some minor issues, like needing some clean-up in the road right-of-way, or repairing a damaged culvert, your representative was right on top of things. We appreciated the quick response to make sure the town was made whole. – Dick Green, Chair, Town of Pleasant Springs, Dane County

to attend an open house in person. Increasingly, the project websites are making use of interactive maps, allowing landowners to see in greater detail how our projects may affect their properties and communities.

Mutual aid and support may be the highest form of connection within the electric utility industry, and

Superstorm Sandy presented a prime opportunity to work together. ATC, along with about 30 other utility companies, belongs to the Midwest Mutual Assistance Group. Member companies began coordinating resources well before Sandy hit landfall on Oct. 29. Working with the Edison Electric Institute, Henkels & McCoy and MJ Electric,



68 line mechanics and support crews were pulled from their ATC projects to help with power restoration and were on their way with their own tools, trucks and machinery before landfall. About 15,000 workers across the country joined to assist utility companies in the northeast. ATC's contracted workers provided assistance to Public Service Electric & Gas, National Grid USA, AEP, Baltimore Gas & Electric, Long Island Power Authority and Consolidated Edison.

Safety is a key corporate value, and with our employees connecting with alliance contractors – Henkels & McCoy and MJ Electric – vendors and others, we make sure our work is planned in a safe manner. We worked with MJ Electric to expand training in first aid, CPR and the use of automated external defibrillators to assure emergency response capabilities in the field. Even under ideal circumstances, emergency rescue personnel may not be available to provide assistance in those first few critical minutes after an event. MJ Electric significantly advanced its first aid/CPR program by distributing AEDs in many of its trucks and trained crews on their proper use.

Helping others to work safely around energized electric equipment is the focus of excavator safety meetings sponsored in cooperation with Diggers Hotline and the Damage Prevention Council. Since 2009, we have helped host meetings in Wisconsin and Michigan's Upper Peninsula to ensure that construction workers have access to correct information and appropriate people when working around or near electrical transmission lines. More than 4,000 field workers are reached each year through these safety sessions.

Working with landowners and respecting property rights is important in all aspects of operating an electric transmission system, from routing and siting a new line, through construction, operation and maintenance. Our real estate professionals hosted more than 30 realtors from the Midwest Utility Real Estate Managers group in 2012, sharing best practices and processes, focusing on mapping using Geographical Information Systems, technical data storage and land rights.

2012 PROJECTS UPDATE

Placed in service:

Canal-Dunn Road – 8-mile, 69-kV line serving northern portion of Door County

Clear Lake-Woodmin – 7.2-mile, 115-kV line in Minocqua and Woodruff

Brodhead-South Monroe – 18-mile, 69-kV rebuild serving portions of Rock County

Under construction:

Rockdale-West Middleton – 32-mile, 345-kV line serving Dane County (Placed in service in early 2013.)

Straits-Pine River – 25-mile, 69-kV rebuild in the eastern Upper Peninsula

Straits HVDC flow-control device – new substation in St. Ignace, Mich., that will help control power flows between Upper and Lower Michigan

Pleasant Prairie – Zion Energy Center – 5.3-mile, 345-kV line connecting and strengthening transmission in southeastern Wisconsin and northern Illinois

Public outreach/regulatory phase:

Western Milwaukee County Electric Reliability Project – two 138-kV lines to reinforce the system and serve proposed new substation in western Milwaukee County

Badger Coulee – 150- to 170-mile 345-kV line to upgrade and reinforce the grid in western Wisconsin and the region

Bay Lake – a collection of 345-kV and 138-kV lines in northeastern Wisconsin and the Upper Peninsula to improve reliability and address a delicate, shifting balance between generation, transmission and load

ENVIRONMENT

Clean Corporate Citizen, Green Tier participation underscore commitment to stewardship

Innovation emphasized in 2012 activities

ATC's environmental continuous improvement efforts also benefited greatly from connecting – with employees across the company, vendors, suppliers and regulatory agencies. The top priority always has been full compliance with environmental regulatory requirements, but during 2012 additional focus was placed on expanding that priority, recognizing that if a project stays compliant, it will be executed more cost effectively, go more smoothly and deliver on our promise of environmental stewardship.



Building on an established reputation for excellence, our environmental staff worked with employees and vendors to decrease the environmental incident frequency rate, increase flexibility in environmental permitting, and implement a preferred-vendor approach for environmental consultants.

- The incident frequency rate (the ratio of incidents to hours worked) was dramatically reduced as a result of training, ATC staff and contractor efforts, and asset management programs related to equipment. The IFR rate dropped to .20 from a historical average of 2.0.
- The preferred vendor approach for environmental consultants positioned ATC to use consultant resources more efficiently and to support new business, since Stantec and AECOM (the preferred vendors), are large, international companies with vast resources to assist in business growth opportunities.
- The environmental management system also has been streamlined, with about a 75 percent reduction in volume, leading to more efficient environmental management while maintaining compliance.
- Late in 2012, ATC was recognized as a “Clean Corporate Citizen” by the Michigan Department of Environmental Quality. The “C3” designation is a voluntary environmental program that recognizes environmental stewardship at Michigan facilities. Clean Corporate Citizens demonstrate facility-specific environmental management systems, active pollution prevention initiatives, and a consistent record of compliance with state and federal environmental requirements. The C3 designation complements our Green Tier participation with the Wisconsin Department of Natural Resources.



2012 also saw the use of innovative techniques to safely and cost-effectively resolve difficult access for construction and maintenance work by using non-traditional means. The innovations also resulted in fewer environmental impacts. Helicopters were used on several major projects, including the Rockdale-West Middleton 345-kV line and a maintenance project on a line in the Green Bay area.

The Rockdale-West Middleton project crosses the Yahara Wetland along the Beltline highway in Madison. To avoid excavation in the wetland, crews used helicopters to lift H-frame structures into helical pier system foundations. The dramatic work was highly visible; thousands of cars

The Door County Land Trust had the opportunity to purchase and protect a very scenic and ecologically significant property along the shores of Lake Michigan in the City of Sturgeon Bay, Wis. When we learned that ATC owned property near our proposed acquisition, we approached the company about making a donation to help us establish the Sturgeon Bay Ship Canal Nature Preserve. ATC responded with a very generous contribution. The company also built and erected an osprey nest atop an 80-foot high utility pole on the nature preserve. Last summer, this nest was successfully adopted by a pair of osprey! We thank ATC for its support and partnership in protecting this special place.

– Dan Burke, Executive Director, Door County Land Trust



use the Beltline and frontage roads every day. Careful coordination was required with the Wisconsin Department of Transportation and local traffic control. Construction was completed with no incidents.

Another high-visibility use of helicopters occurred in summer when lattice-tower structures along busy Highway 41 in Brown County were modified to accommodate installation of fiber-optic cables. Again, local and state transportation officials assisted in traffic control on the highway and frontage roads as two crews were ferried, leap-frog style, between structures to attach steel “peaks” to the top of the structures. The helicopter transported the first crew and their tools to a structure, which they prepared for the peak installation. The crew then used the helicopter to place the peak on top. While the installation was performed, the helicopter repeated the process with the second crew on the adjacent structure. By the time the second peak was placed, the first crew had finished the installation and the helicopter ferried them to the next structure in line. Crews rapidly became more efficient and were modifying up to 24 structures in a day. Crews also averted potential safety hazards by using the helicopters; several sections of damaged static wire were discovered and would not have been visible if the work had been performed from the ground.

In addition to helicopters, airboats were used to access islands in the Wisconsin River on the Kirkwood-Trienda project between Baraboo and Portage, Wis. The airboat was capable of traveling over land, water and ice, allowing crews to move more efficiently between the islands. That project was placed into service two weeks early thanks in part to the efficient methods of access.

Our environmental staff and consultants first began working on an environmental construction management plan in 2008 to help safeguard several protected species in the Hiawatha National Forest. The plan supports the rebuild of a double-circuit 69-kV line between the Straits Substation in St. Ignace and the Pine River Substation 25 miles north. The forest contains habitat for the Hine’s emerald dragonfly, Houghton’s goldenrod, Limestone oak



fern and several other state and federal threatened or endangered species.

The dragonfly, in particular, has limited habitat in northern Michigan, northeastern Illinois and Door County, Wis. An insect with green eyes and body, the dragonfly lives in wetlands with low water and open spaces on the edge of forests. In addition to performing construction work only in winter months and making extensive use of construction mats, crews have established 100-foot buffer zones in the areas where dragonfly larva have been found to hatch, and clearing must be done by hand, not with machines.

Demonstrating our commitment to avian issues, we partnered with The Ridges Sanctuary in Door County to place an osprey nesting platform on the north side of the property. Nesting platforms provide a safe home for the osprey and promote the successful breeding of this once-threatened species. The Sanctuary also has plans to install a webcam at the platform to monitor its use.

Our office Green Teams hosted a successful electronics recycling event that encouraged employees to bring in their used electronics, which are banned from Wisconsin landfills. In addition to old home computers, monitors, hard drives and keyboards, a few stereo systems and dot-matrix printers were disposed of properly as well.

COMMUNITY

Local areas benefit from charitable giving, impact fees

Employees give back with time, contributions

Nearly 500 organizations, including community groups, local chambers of commerce, economic development organizations, art associations, youth sports and schools, benefited from ATC's corporate giving program in 2012. More than 150 of those organizations received a dollar-for-dollar match to employee contributions.

One of the more popular events ATC sponsors is the Coaches vs. Cancer free-throw shooting contest in support of the American Cancer Society. Local celebrities compete during half-time at a UW-Wisconsin Badgers men's basketball game at the Kohl Center. In 2012, professional golfer Steve Stricker and former Badgers/Packers offensive lineman Mark Tauscher participated in the event, which raised \$5,000.

Employees came together to field a 49-member ATC (All for the Children) team to run in the Briggs & Al's Run & Walk in Milwaukee in September. The team's pledges were supplemented by a corporate sponsorship of the event for Children's Hospital of Wisconsin.

The 2012 United Way campaign generated the most funds raised in ATC history. Combined with the corporate matching gifts program, the drive totaled more than \$100,000 for United Way agencies in Wisconsin and Upper Michigan.

The network services group within our Information Technology department discovered that collaborative volunteer work is a good team-building exercise when they

spent a day working on a new Habitat for Humanity home in Milwaukee. After receiving some home building basics from two Habitat house captains, the team dry-walled about 75 percent of the first and second floors of the home in six hours.

Holiday lighting festivals in 2012 were supported in several communities in our service territory, including Oshkosh, Madison and Waunakee. We also helped bring three large, kid-pleasing inflatable balloons to the Downtown Green Bay Holiday Parade – a first-time entry in the city's long-running event. Employees in each of the ATC offices shared the holiday spirit with each other and with a number of service groups including Toys-for-Tots, the Salvation Army and the Make-A-Wish Foundation.

We remain connected to communities in other ways. State law requires impact fees to be paid to counties and municipalities that host 345-kV facilities. ATC pays local communities a fee equal to 5 percent of the cost of a new transmission line, along with smaller, annual fees. ATC has paid more than \$62 million in impact fees since 2005.



ATC is a valued partner in helping United Way of Greater Milwaukee fulfill its mission to change lives and improve our community. Thanks to the generosity of companies like ATC, UWGM raised a record \$51.6 million in 2012. The dedication and enthusiasm of everyone at ATC helped drive an increase in employee participation and an increase in total giving by ATC. Thank you for living united.

– Mary Lou Young, President & CEO, United Way of Greater Milwaukee



FINANCIAL

Financial benefits accrue from transmission construction

Strong procedures ensure financial strength

Utility construction projects provide financial benefits in two ways – the direct employment of vendors and the jobs that result from the economic activity of the people who work on the projects. Studies indicate that for every \$1 spent in building a 345-kV line, about \$1.50 is returned to the community.



A recent study noted more qualitative benefits of our construction program over the last 11 years. While noting that costs have increased somewhat, transmission remains only about eight or nine percent of retail electric bills, and the study indicates the increase is expected to plateau at about 10 percent later this decade. The study further found improved transmission infrastructure and the ATC business model created additional benefits:

- Access to new sources of power while enhancing reliability;
- Increased integration of renewable energy and expanded access to renewable power from lower-cost sources;
- Lower overall energy production costs stemming from lower line losses on highly efficient new transmission lines, which results in lower generation output for the same amount of power consumption; and
- Enhanced reliability and increased operational efficiency from our standardized and consistent procedures for transmission maintenance, repair and replacement processes.

Duke Energy and ATC share the belief that sound transmission infrastructure can serve as a springboard for next-generation energy technologies. Together, we are able to leverage our strong, complementary skills in developing, advancing and operating new transmission connections to the marketplace.

– Phil Grigsby, Senior Vice President, Duke Energy Commercial Businesses, and President, Duke-American Transmission Co.

2012 Financial Highlights

Financial position and results

| <i>Dollars in Thousands</i> | 2012 | 2011 | 2010 |
|--|--------------------|--------------------|--------------------|
| Operating Revenues | \$603,254 | \$567,174 | \$556,741 |
| Operating Expenses | 280,999 | 261,568 | 251,120 |
| Operating Income | 322,255 | 305,606 | 305,621 |
| Other Expense, Net | 2,533 | 1,332 | 885 |
| Net Interest Expense | 82,296 | 80,359 | 85,067 |
| Earnings Before Members' Income Taxes | <u>\$237,426</u> | <u>\$223,915</u> | <u>\$219,669</u> |
| Distributions to Members (at 80%) | \$189,941 | \$179,132 | \$175,735 |
| Net Property, Plant and Equipment | \$3,256,010 | \$3,040,139 | \$2,878,693 |
| Current Assets | 63,134 | 58,671 | 59,856 |
| Regulatory and Other Assets | 18,694 | 13,603 | 9,755 |
| Total Assets | <u>\$3,337,838</u> | <u>\$3,112,413</u> | <u>\$2,948,304</u> |
| Members' Equity | \$1,440,468 | \$1,331,288 | \$1,259,967 |
| Short-term Debt | 166,561 | 184,343 | 28,842 |
| Long-term Debt (including current portion) | 1,550,000 | 1,400,005 | 1,484,944 |
| Total Capitalization | 3,157,029 | 2,915,636 | 2,773,753 |
| Other Current Liabilities | 84,980 | 114,130 | 89,611 |
| Other Long-term Liabilities | 95,829 | 82,647 | 84,940 |
| Total Capitalization and Liabilities | <u>\$3,337,838</u> | <u>\$3,112,413</u> | <u>\$2,948,304</u> |

Capitalization

| | | | |
|---------------------------|-----------|-----------|-----------|
| Debt | 54% | 54% | 55% |
| Equity | 46% | 46% | 45% |
| Total Capitalization | 100% | 100% | 100% |
| Commercial Paper Program* | \$300,000 | \$300,000 | \$275,000 |

*The Company's commercial paper program increased to \$350 million in January 2013.

LEADERSHIP

Executive team



(LEFT TO RIGHT): **John Flynn**, Executive Vice President, Strategic Planning and Project Development | **Catherine E. Heigel**, Executive Vice President, General Counsel and Corporate Secretary | **Mike Rowe**, Executive Vice President and Chief Operating Officer | **Mike Hofbauer**, Executive Vice President, Chief Financial Officer and Treasurer | **John Procario**, Chairman, President and Chief Executive Officer | **Randy Satterfield**, Executive Vice President, Public Affairs and Human Resources

Board of Directors



John Procario
Chairman, President and
Chief Executive Officer,
American Transmission Co.



John Jamar
Chief Executive Officer,
CCI Systems



Patricia Kampling
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Executive Officer, *Alliant Energy*



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Wisconsin Energy Corp.



Gale Norton
President
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Alan Schriber
Retired professor, broadcasting
executive and Ohio public
utilities commissioner



Charlie Schrock
Chairman, President and
Chief Executive Officer,
Integrus Energy Group



Gary Wolter
Chairman, President and
Chief Executive Officer,
Madison Gas & Electric Co.



Stephen Yanisch
Retired Managing Director,
Public Finance Department,
RBC Capital Markets

Investment in plant

(Net Property, Plant and Equipment)

Dollars in Billions

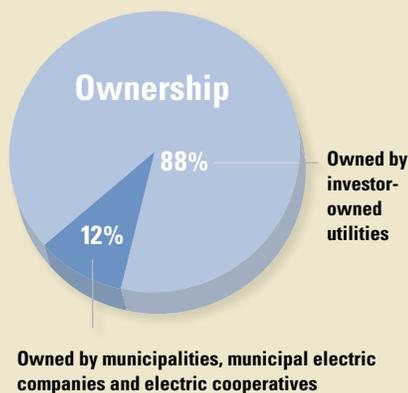


Ownership

ATC is a privately owned company. Utilities, municipalities, municipal electric companies and electric cooperatives from Wisconsin, Michigan, Minnesota and Illinois have an ownership stake in ATC.

Adams-Columbia Electric Cooperative
 Alger Delta Cooperative Electric Association
 City of Algoma
 WPL Transco LLC (Alliant Energy)
 WPL Transco LLC – Illinois (Alliant Energy)
 Badger Power Marketing Authority
 Central Wisconsin Electric Cooperative
 Cloverland Electric Cooperative
 City of Columbus
 City of Kaukauna
 Manitowoc Public Utilities
 Marshfield Electric and Water Department of the City of Marshfield
 MGE Transco Investment LLC
 City of Oconto Falls
 Ontonagon County Rural Electrification Association
 City of Plymouth
 Rainy River Energy Corporation – Wisconsin
 City of Reedsburg
 Rock Energy Cooperative
 City of Sheboygan Falls

Stoughton Utilities
 City of Sturgeon Bay
 City of Sun Prairie
 Upper Peninsula Power Company
 Upper Peninsula Public Power Agency
 Wisconsin Electric Power Company
 City of Wisconsin Rapids
 WPPI Energy
 WPS Investments, LLC
 ATC Management Inc.



Corporate profile

ATC is a transmission-only electric utility.

Meeting peak demand of 13,062 megawatts.

Delivering 66,255 gigawatt hours of energy.

Owner and operator of 9,440 miles of transmission line and 525 substations in 72 counties in four states: Wisconsin, Michigan, Minnesota and Illinois.

www.atcllc.com

www.atc10yearplan.com

www.atc-projects.com

www.datcllc.com

Debt ratings

| | Fitch | Moody's | S&P |
|------------------|-------|---------|-----|
| Commercial Paper | F1 | P-1 | A-1 |
| Senior Notes | A+ | A1 | A+ |

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Many times over the past 10 years I have told coworkers and other acquaintances that ATC is the best thing that ever happened for transmission in this state. By extension, it is also the best thing that ever happened for reliable access to economic energy resources.

ATC has elevated transmission planning, permitting, construction, maintenance, and operation to create a robust transmission system because the company understands how critical it is for the wellbeing and success of the residents and businesses of this state.

ATC has a solid focus on making significant improvements in reliability while at the same time meeting the expansion needs of its customers. Our cooperative has constructed three new substations and rebuilt or upgraded six substations since 2001, and ATC's professionalism has meant the difference in our ability to get those projects completed in a timely manner.

– Chuck Spargo, Chief Operating Officer, Adams-Columbia Electric Cooperative



Helping to **keep the lights on**, businesses running and communities strong®

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