Corporate Update 2012 U.P. Energy Summit

Tom Finco Director, External Relations & Policy

October 16, 2012



Helping to **keep the lights on**, businesses running and communities strong®

Objectives

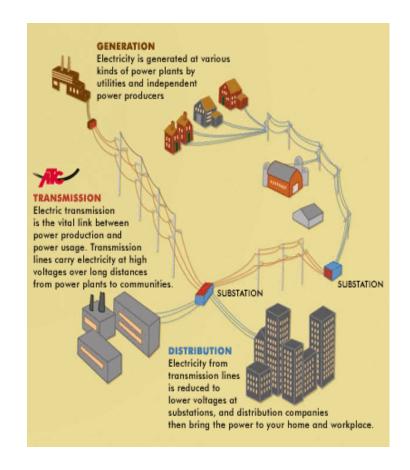
- Transmission Drivers
 - Reliability
 - Economic
 - Public Policy
- Regulatory Update - FERC Order No. 1000
- Strategic Initiatives



The Link Between Resources and Customers

- \$365M invested to date (Michigan), \$300-\$400M next ten years
- Transmission costs are about 10 percent of a retail customer's electric bill

YOUR ELECTRIC BILL	
Meg A. Watts NRG4 Electric Ave. Relliaville, WI	Transmission Costs
Generation & Fuel Costs	Distribution Costs





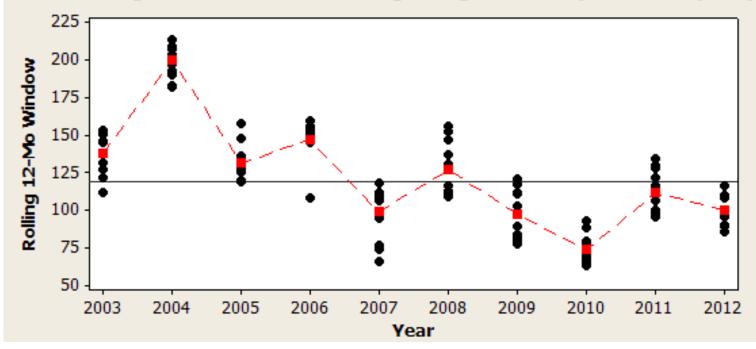
Transmission Driver - Reliability

- System Performance
- Customer input
 - Load forecasts
 - Generation assumptions
- Asset management
 - Age
 - Condition
 - Mandatory reliability standards compliance



ATC Planning Zone 2: Forced Outage History (2002-2012)

ATC Planning Zone 2: 12-Month Rolling Outage Window (Jan '02- Sep '12)





2012 SGS Study

ATC Rankings Based on Average Circuit Outages

ATC Rankings Based on Average Circuit Outages (Automatic)

Voltage Level	# of Circuits	2011	2010	2009	2008	2007
All Voltages	744	1st Quartile	1st Quartile	1st Quartile	1st Quartile	1st Quartile
69kV	310	1st Quartile	1st Quartile	Top Decile	1st Quartile	1st Quartile
100-161kV	386	Top Decile	Top Decile	Best in Class	Top Decile	Top Decile
230kV	2	N/A	N/A	Best in Class	Best in Class	4th Quartile
345kV	46	Top Decile	Top Decile	2nd Quartile	2nd Quartile	2nd Quartile
Total Forced Outages		506	443	369	498	517
Note: 100% of ATC's Sy						
Source Data - SGS Benchmarking S	Studies (average 24 syst	ems and 48% of US tra	ansmission arid)			



Transmission Driver - Economic

- There is a market for energy
 - Administered by the MISO
- Improved access to the wholesale energy market
 - Increased import capability by 750 MW
 - Approximately 125 MW reduction in losses
 - Locational marginal prices
 - 20% higher per MWh in 2005
 - 1% difference by 2012



Transmission Driver – Public Policy

- Renewable Portfolio Standard Polices
 - MI in 2008 (10% by 2015)
 - WI in 2006 (10% by 2015)
- Result
 - Wind
 - 2005 30 MW
 - 2012 665 MW (29 in U.P.)
 - Biomass
 - 20 MW conversion (L'Anse Warden Electric Company)
 - 50 MW under construction
 - Several conversions proposed



Regulatory Update - Order No. 1000

FERC Cracks Open Competition For Grid Projects

BY JEFF BEATTIE

In a sweeping and controversial reform to the way power lines an planned and paid for in the United States, the Federal Energy Regutory Commission released a final rule Thursday that makes it easier foindependent developers to compete with incumbent utilities to build ne power line projects and laws-out clear conditionant which arid on-

- Regional Planning
- Cost Allocation
- Non-incumbent Developer Requirements
- Compliance



ATC Perspective – Order No. 1000

- ATC has focused on ensuring certainty and clarity in the inter-regional planning
 - We need to "look across" the seams
- Who pays matters
 - Costs allocated "roughly commensurate" with estimated benefits is appropriate
 - Those who do not benefit do not pay
- For certain transmission needs, we think competition is appropriate
- ATC is revising its local planning process to address requirements
 - Public policy requirements



10

ATC Strategic Focus

- Strengths
 - planning
 - routing and siting
 - construction
 - maintenance
 - operations
 - customer service
- Look for opportunities outside of traditional footprint
 - asset contributions
 - develop new projects
 - partnerships



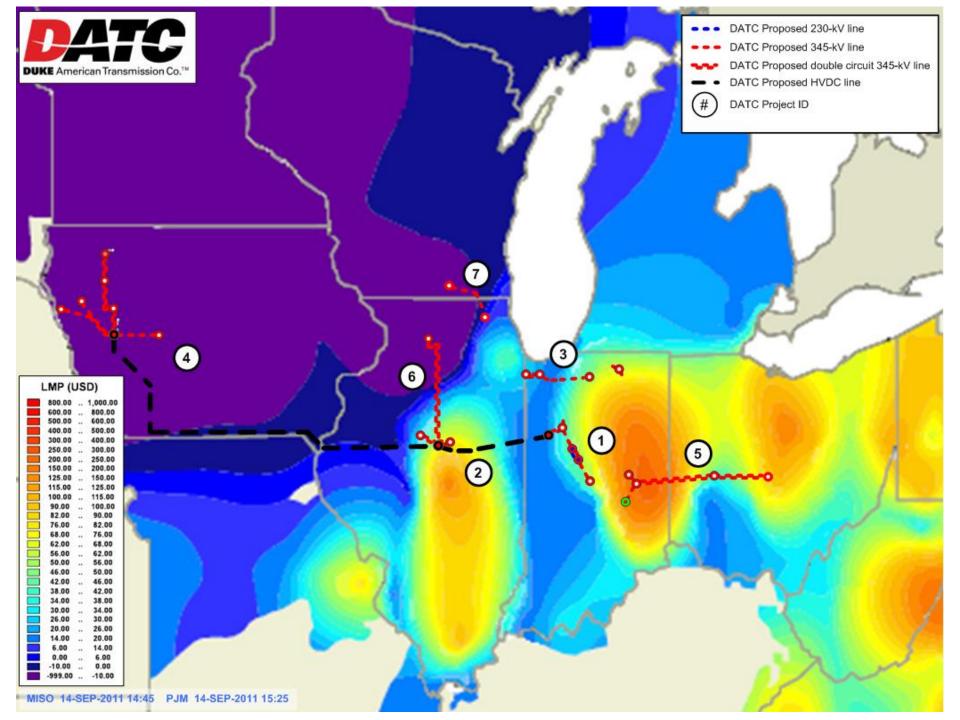
11

Duke-American Transmission Company

- Partnership formed in April 2011
- Important step in advancing ATC's growth strategy
- Seven projects across a five-state region
 - Projects total \$4.2 billion
 - Provide a combination of regional reliability, public policy requirements and economic value
 - Sequenced implementation
- Next Step Pursue MISO approval









- ATC transmission investment decisions:
 - Your input/feedback is important!
- Evolving Regulatory Environment
 - Certainty, clarity and transparency important
 - Costs matter, Who pays matters
- Strategic direction
 - Grow business
 - We will not be successful if we do not maintain a high level of customer satisfaction



14

QUESTIONS



15